



ESOMAR
member

MEMBERSHIP CERTIFICATE

We hereby confirm that the following person is a member of ESOMAR, the global voice of the data, research and insights community.

OLIVIER JACOB

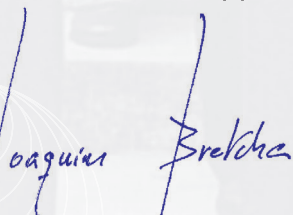
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FRANCE

JOINED JANUARY 2014

VALID UNTIL DECEMBER 2020

ESOMAR Membership reflects the member's commitment to the highest standards of professional practice as enshrined in the ICC/ESOMAR Code on Market, Opinion and Social Research and Data Analytics, and ESOMAR World Research Guidelines. Within the industry it is a promise to uphold the highest level of professional conduct and to implement best practices that support effective decision-making.



Sincerely,
ESOMAR President
Joaquim Bretcha

All ESOMAR members are listed in the directory 'Who's Who' at www.esomar.org
ESOMAR is the global voice of the data, research and insights community.